

| Project Management Plan and Monthly Progress Report                                   |           |  |
|---------------------------------------------------------------------------------------|-----------|--|
| Report Number                                                                         | 4         |  |
| Reporting Period: Fiscal/Project Year Start                                           | 2018-2019 |  |
| Reporting Period's Month/Day                                                          | Mar-24    |  |
| GDE Grant Agreement Number                                                            |           |  |
| Project ID Number                                                                     |           |  |
| Project Organization or Substation                                                    |           |  |
| Project Title                                                                         |           |  |
| Project Performance Period Start Date (mm/dd/yyyy)                                    |           |  |
| Project Performance Period End Date (mm/dd/yyyy)                                      |           |  |
| Project Status/Summary                                                                |           |  |
| Project Location (Stage Zip Code)                                                     |           |  |
| Revised Community Stage Zip Code(s)                                                   |           |  |
| Subaward Business POC                                                                 |           |  |
| Subaward Business Address                                                             |           |  |
| Subaward Project Manager/Lead (name)                                                  |           |  |
| Is this work being performed by a subawardee                                          |           |  |
| Number of customers (i.e., meters) served by the entity performing the project        |           |  |
| Number of customers (i.e., meters) that are expected to see benefits from the project |           |  |
| All electrical categories of Subawardee                                               |           |  |
| All electrical categories of Work                                                     |           |  |
| Project Benefits (Topics)                                                             |           |  |
| Project Benefits Description                                                          |           |  |
| Major Accomplishments During Reporting Period                                         |           |  |
| Planned Work for Next Reporting Period                                                |           |  |
| Notes/Offices                                                                         |           |  |

| MILESTONE TABLE |                                                            |                 |          |           |
|-----------------|------------------------------------------------------------|-----------------|----------|-----------|
| Milestone       | Milestone Title                                            | Completion Date |          | Status    |
|                 |                                                            | Planned         | Actual   |           |
| PM1-1           | Project Start (e.g., Award Contract)                       | 3/1/2018        | 3/1/2018 | Completed |
| PM1-2           | Planning Complete                                          |                 |          | On Track  |
| PM1-3           | Design Complete                                            |                 |          | On Track  |
| PM1-4           | Materials/Equipment/Construction (QIP) & Response Complete |                 |          | On Track  |
| PM1-5           | Construction Materials/Equipment                           |                 |          | On Track  |
| PM1-6           | Construction Materials/Equipment (10% Complete)            |                 |          | On Track  |
| PM1-7           | Construction Materials/Equipment (25% Complete)            |                 |          | On Track  |
| PM1-8           | Construction Materials/Equipment (50% Complete)            |                 |          | On Track  |
| PM1-9           | Construction Materials/Equipment (75% Complete)            |                 |          | On Track  |
| PM1-10          | Construction Materials/Equipment (100% Complete)           |                 |          | On Track  |

| BUILD METRICS INFORMATION ABOUT PROJECT ACTIVITIES                                           |                              |            |                                 |                                       |
|----------------------------------------------------------------------------------------------|------------------------------|------------|---------------------------------|---------------------------------------|
| Build Metric Data Set                                                                        | Type (Substation Size, etc.) | Goal Value | Progress                        |                                       |
|                                                                                              |                              |            | Value (During Reporting Period) | Comparison Value for Project Duration |
| Value of new distribution lines (feet) by capacity (200kV) by Type (feet)                    |                              |            |                                 |                                       |
| Value of distribution lines with other upgrades (Specify by "Type" field used when approved) |                              |            |                                 |                                       |
| Number of substations with upgraded equipment                                                |                              |            |                                 |                                       |
| Number of other monitoring/metering devices installed                                        |                              |            |                                 |                                       |
|                                                                                              |                              |            |                                 |                                       |
|                                                                                              |                              |            |                                 |                                       |
|                                                                                              |                              |            |                                 |                                       |

| RISK MANAGEMENT LOG                                                                 |        |             |                     |  |
|-------------------------------------------------------------------------------------|--------|-------------|---------------------|--|
| Risk                                                                                | Impact | Probability | Mitigation Strategy |  |
| Planning and regulatory approvals may delay implementation of project               |        |             |                     |  |
| Utility staff may have limited availability of equipment causing project delays     |        |             |                     |  |
| Weather or other factors may impact construction                                    |        |             |                     |  |
| Construction cost overruns                                                          |        |             |                     |  |
| Site conditions may be unexpected                                                   |        |             |                     |  |
| Describe additional categories of risks beyond and mitigation strategies if needed. |        |             |                     |  |

I certify that these expenditures were made according to the terms and conditions in the matching fund grant award and to the best of my knowledge and belief, this report is correct and complete. I further certify that a copy of this RFR has been provided to GOGov@energy.nv.gov. Attached are copies of all reports submitted to the federal funding organizations related to the expenditures included in this report.

|                     |                   |           |
|---------------------|-------------------|-----------|
| Signature - NREA    |                   | Date      |
| GOG OFFICE USE ONLY |                   |           |
| Programmatic Review | Date of Approval: | 4/23/2019 |

| Project Management Plan and Monthly Progress Report                                   |  |  |
|---------------------------------------------------------------------------------------|--|--|
| Report Number                                                                         |  |  |
| Reporting Period: Fiscal/Financial Year Term                                          |  |  |
| Reporting Period's Month Name                                                         |  |  |
| DGE Grant Agreement Number                                                            |  |  |
| Project ID Number                                                                     |  |  |
| Project Organization or Suborganization                                               |  |  |
| Project Title                                                                         |  |  |
| Project Performance Period Start Date (month/year)                                    |  |  |
| Project Performance Period End Date (month/year)                                      |  |  |
| Project Start/Opening                                                                 |  |  |
| Project Location (Single Zip Code)                                                    |  |  |
| Residential Community (Single Zip Code)                                               |  |  |
| Subaward Business POC                                                                 |  |  |
| Subaward Business Address                                                             |  |  |
| Subaward Project Manager/Lead (name)                                                  |  |  |
| Is this work being performed by a subawardee                                          |  |  |
| Number of customers (i.e., meters) served by the utility performing the project       |  |  |
| Number of customers (i.e., meters) that are expected to see benefits from the project |  |  |
| BL at Risk Category of Subawardee                                                     |  |  |
| BL at Risk Category of Work                                                           |  |  |
| Project Description                                                                   |  |  |
| Project Benefit Topics                                                                |  |  |
| Project Benefit Description                                                           |  |  |
| Major Accomplishments During Reporting Period                                         |  |  |
| Planned Work for Next Reporting Period                                                |  |  |
| Name of Office                                                                        |  |  |

| MILESTONE TABLE |                                                                            |                 |          |             |
|-----------------|----------------------------------------------------------------------------|-----------------|----------|-------------|
| Milestones      | Milestone Title                                                            | Completion Date |          | Status      |
|                 |                                                                            | Planned         | Actual   |             |
| M1-1            | Project Kick-off (w/ Award Contract)                                       | 3/1/2024        | 3/1/2024 | Completed   |
| M1-2            | Planning Complete                                                          |                 |          | On Schedule |
| M1-3            | Design Complete                                                            |                 |          | On Schedule |
| M1-4            | Regulatory Approval Obtained (including NEPA & Regional Permits)           |                 |          | On Schedule |
| M1-5            | Substation Relocation Approved                                             |                 |          | On Schedule |
| M1-6            | Construction - Installation Complete                                       |                 |          | On Schedule |
| M1-7            | Construction - Installation 100% Complete (partial installation under way) |                 |          | On Schedule |
| M1-8            | Construction - Installation 100% Complete                                  |                 |          | On Schedule |
| M1-9            | Construction - Installation 100% Complete                                  |                 |          | On Schedule |

| BUILD METRICS (Information about project activities)                                        |                            |                                                                                                                                                                                                                               |                               |                                       |
|---------------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------|
| Metric Category / Item Title                                                                | Type (if relevant per 240) | Goal Value                                                                                                                                                                                                                    | Progress                      |                                       |
|                                                                                             |                            |                                                                                                                                                                                                                               | Value During Reporting Period | Comparison Value for Project Duration |
| Miles of new distribution lines (Specify capacity (240 miles) in Type field)                |                            | Three miles of new 25 kV distribution line constructed to relocate existing service from densely wooded, high-risk area with minimal access, reliability, and wildfire incidents.                                             | None at this time.            |                                       |
| Miles of distribution lines with other upgrades (Specify in "Type" field what new upgrades) |                            | Existing 25 kV distribution lines upgraded with larger conductors, reinforced pole structures, improved hardware, and weather-resistant and reduce wildfire ignition risk.                                                    | None at this time.            |                                       |
| Number of substations with upgraded equipment                                               |                            | Substation upgrades include replacement of aging transformers, breakers, switchgear, and supporting infrastructure to improve system capacity, operational flexibility, and reliability during high heat and wildfire events. | None at this time.            |                                       |
| Number of other monitoring/sensing devices installed                                        |                            | 40 deployment of advanced Sensing Infrastructure (AMI smart meters, weather, and fire system monitoring, physical outage management, power quality, reliability, and enhanced operational control).                           | None at this time.            |                                       |

| RISK MANAGEMENT LOG                                                                   |            |        |                     |
|---------------------------------------------------------------------------------------|------------|--------|---------------------|
| Risk                                                                                  | likelihood | impact | Mitigation Strategy |
| Procurement and regulatory approvals may delay implementation of project.             |            |        |                     |
| Utility interconnect may impact availability of equipment needed project delays.      |            |        |                     |
| Weather or other factors delay implementation.                                        |            |        |                     |
| Construction cost overruns.                                                           |            |        |                     |
| Not available risk as needed.                                                         |            |        |                     |
| Provide additional explanation of Risk Impacts and Mitigation Strategies (if needed). |            |        |                     |

Distribution Lines

## Project Management Plan and Monthly Progress Report

[illegible]

| Milestone Table |                                                                      |                 |          |             |  |
|-----------------|----------------------------------------------------------------------|-----------------|----------|-------------|--|
| Milestone       | Milestone Title                                                      | Completion Date |          | Status      |  |
|                 |                                                                      | Planned         | Actual   |             |  |
| M1.1            | Project Start (e.g., Award Contract)                                 | 3/1/2008        | 3/1/2008 | Completed   |  |
| M1.2            | Planning Complete                                                    |                 |          | On-Schedule |  |
| M1.3            | Design Complete                                                      |                 |          | On-Schedule |  |
| M1.4            | Equipment Material Shipment (including MRO & Material Inventory)     |                 |          | On-Schedule |  |
| M1.5            | Equipment Material Purchased                                         |                 |          | On-Schedule |  |
| M1.6            | Equipment Received On-Site                                           |                 |          | On-Schedule |  |
| M1.7            | Installation/Installation 100% Complete (includes material delivery) |                 |          | On-Schedule |  |
| M1.8            | Construction/Installation 100% Complete                              |                 |          | On-Schedule |  |
| M1.9            | Project Complete/Installation 100% Complete                          |                 |          | On-Schedule |  |

[illegible]

| RISK MANAGEMENT LOG                                                                |            |        |                  |                     |
|------------------------------------------------------------------------------------|------------|--------|------------------|---------------------|
| Risk                                                                               | likelihood | Impact | Potential Impact | Mitigation Strategy |
| Permitting and regulatory approvals may delay implementation of project            |            |        |                  |                     |
| Climate information may impact feasibility of equipment leasing project design     |            |        |                  |                     |
| Resilience or other factors delay implementation                                   |            |        |                  |                     |
| Additional cost estimates                                                          |            |        |                  |                     |
| Not additional cost yet needed                                                     |            |        |                  |                     |
| Provide additional explanation of Risk Impact and Mitigation Strategies if needed: |            |        |                  |                     |

| Project Management Plan and Monthly Progress Report                                   |       |
|---------------------------------------------------------------------------------------|-------|
| Report Number                                                                         |       |
| Reporting Period's Fiscal Year Month                                                  | 2024  |
| Reporting Period's Month Name                                                         | March |
| CDE Grant Agreement Number                                                            |       |
| CDE Grant Agreement Title                                                             |       |
| Project Organization or Subcontractor                                                 |       |
| Project Title                                                                         |       |
| Project Performance Period Start Date (mm/dd/yyyy)                                    |       |
| Project Performance Period End Date (mm/dd/yyyy)                                      |       |
| Project Status/Summary                                                                |       |
| Project Location (Single Zip Code)                                                    |       |
| Project Location (Single Zip Code)                                                    |       |
| Subaward Business POC                                                                 |       |
| Subaward Business Address                                                             |       |
| Subaward Business Phone/Fax                                                           |       |
| Subaward Project Manager/Lead (name)                                                  |       |
| Is this work being performed by a subcontractor?                                      |       |
| Number of customers (i.e., meters) served by the utility performing the project       |       |
| Number of customers (i.e., meters) that are expected to see benefits from the project |       |
| All electrical equipment of Subcontractor                                             |       |
| All electrical equipment of Utility                                                   |       |
| Project Description                                                                   |       |
| Project Benefit Summary                                                               |       |
| Project Benefit Description                                                           |       |
| Major Accomplishments During Reporting Period                                         |       |
| Planned Work for Next Reporting Period                                                |       |
| Notes of Issue                                                                        |       |

| Milestone Table |                                                                        |                 |           |             |
|-----------------|------------------------------------------------------------------------|-----------------|-----------|-------------|
| Milestone       | Milestone Title                                                        | Completion Date |           | Status      |
|                 |                                                                        | Planned         | Actual    |             |
| PM1.1           | Project Initiation (e.g., Award Contract)                              | 2/1/2024        | 2/1/2024  | Completed   |
| PM1.2           | Planning Complete                                                      | 3/15/2024       |           | In Progress |
| PM1.3           | Design Complete                                                        | 5/31/2024       |           | On Schedule |
| PM1.4           | Subcontract Agreement/Contract (including NEPA & Required Permits)     | 6/30/2024       | 6/30/2024 | Completed   |
| PM1.5           | Equipment Material Purchase                                            | 7/31/2024       |           | On Schedule |
| PM1.6           | Subcontract Agreement Complete                                         | 8/31/2024       |           | On Schedule |
| PM1.7           | Construction - Foundation (20% Complete (define relative number here)) | 10/31/2024      |           | On Schedule |
| PM1.8           | Construction - Foundation (50% Complete)                               | 11/30/2024      |           | On Schedule |
| PM1.9           | Construction - Foundation - Complete                                   | 12/31/2024      |           | On Schedule |

| BUILD METRICS (Information about project attributes)                                                                 |                                                                   |            |                               |                                       |
|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------------|-------------------------------|---------------------------------------|
| Metric (Include Description)                                                                                         | Type (Include Item ID)                                            | Goal Value | Progress                      |                                       |
|                                                                                                                      |                                                                   |            | Value During Reporting Period | Completion Value for Project Duration |
| Reliability of distribution lines with other upgrades (Specify in "Type" field and use appropriate)                  | Replacement of old distribution lines with new distribution lines | 25         | 0                             | 25                                    |
| Number of other protection or control devices installed                                                              | Installation of new protection or control devices                 | 25         | 0                             | 25                                    |
| Number of other monitoring/telemetry devices installed                                                               | Installation of new monitoring/telemetry devices                  | 25         | 0                             | 25                                    |
| Percentage of system upgraded into new software system (Specify software system in "Type" field and use appropriate) | SCADA integration for distribution system                         | 100%       | 0                             | 100%                                  |

| RISK MANAGEMENT LOG                                                              |                 |        |               |           |                     |
|----------------------------------------------------------------------------------|-----------------|--------|---------------|-----------|---------------------|
| Risk                                                                             | Risk Assessment |        | Risk Response |           | Mitigation Strategy |
|                                                                                  | Severity        | Impact | Probability   | Frequency |                     |
| Planning and regulatory approvals may delay implementation of project            | High            | High   | Low           | Low       |                     |
| Supply chain issues may impact availability of equipment during project duration | High            | High   | Medium        | Medium    |                     |
| Weather or other factors may impact construction                                 | High            | High   | High          | High      |                     |
| Cost overruns may impact project budget                                          | High            | High   | High          | High      |                     |



| Project Management Plan and Monthly Progress Report                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Report Number                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Reporting Period: Fiscal/Project Year/Item                                            | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Reporting Period's Month/Day                                                          | March                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| CDE Grant Agreement Number: DE-000000009                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Project ID Number                                                                     | DE000000009                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Project Organization or Substation                                                    | DE000000009                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Project Title                                                                         | Perkins to Railroad Valley                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Project Performance Period Start Date (month/year)                                    | 10/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Project Performance Period End Date (month/year)                                      | 09/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Project Sub-Category                                                                  | DE000000009                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Project Location (State Zip Code)                                                     | DE000000009                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Beneficial Community (State Zip Code)                                                 | DE000000009                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Subaward Business POC                                                                 | Kevin Robinson                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Subaward Business Address                                                             | 9000 Grand Avenue Blvd., El Paso, Texas 79901                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Subaward Project Manager/Lead (name)                                                  | John Dunson                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Is this work being performed by a subawardee?                                         | yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Number of customers (i.e., meters) served by the entity performing the project        | 449                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Number of customers (i.e., meters) that are expected to see benefits from the project | 449                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| DE-000000009 Category of Subawardee                                                   | * Distribution Provider<br>* Electric Grid Operator<br>* Transmission Owner/Operator<br>* Other (as approved by CDE)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| DE-000000009 Category of Work                                                         | * Feederline Project: Feederline, Substation, or Other Systems<br>* Utility Pole Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Project Description                                                                   | Strengthen a critical radial distribution feeder serving residential, agricultural, commercial customers, and the Duckwater Shoshone Tribe to replacing damaged and aging distribution poles in remote, high-voltage areas. The project focuses on pole replacement identified through a 2023 field inspection using maps and customer complaints of sagging or other poles in locations subject to severe weather, wildfire risk, and limited access. Work will occur along the feeder from Perkins Substation through Railroad Valley, including Central Summit, Railroad Valley Grade, and adjacent segments. Project activities include removal of aging pole structures, installation of new hardened poles, and replacement of associated hardware and materials as needed to restore, improve safety and improve reliability. Assess need inspection and coordination with historic agencies where appropriate. Work will be performed by Rural Electric Power Service, with historic equipment needed. The project is designed to address known distribution deficiencies and improve long-term feeder reliability without unnecessarily new distribution lines or substations. |
| Project Benefits Summary                                                              | * Powering Rural Outposts<br>* Reducing Distribution Time<br>* Reducing Aging Infrastructure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Project Benefits Description                                                          | The project will provide critical upgrades to replace deteriorated and aging poles with hardened ductile iron pole structures designed to withstand wildfire, storm, and environmental stresses. Eliminating weak pole structures reduces the likelihood of the failure, conductor droop, and system voltage imbalances and improves safety. Replacing poles and hardware will improve system reliability and safety of the system, and thereby improve safety and reliability for customers. Replacement of aging infrastructure improves feeder reliability and safety for customers served by this long radial line, including critical services and third communities. Overall, the project strengthens system reliability, reduces outage risk, and improves long-term performance of the distribution system in areas with limited access and challenging terrain.                                                                                                                                                                                                                                                                                                                |
| Major Accomplishments During Reporting Period                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Planned Work for Next Reporting Period                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Notes or Remarks                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

| MILESTONE TABLE |                                                                                 |                 |         |             |
|-----------------|---------------------------------------------------------------------------------|-----------------|---------|-------------|
| Milestone       | Milestone Title                                                                 | Completion Date |         | Status      |
|                 |                                                                                 | Planned         | Actual  |             |
| M1.1            | Project Start-Up, Award Contracts                                               | 01/2024         | 01/2024 | Completed   |
| M1.2            | Planning Complete                                                               | 01/2024         |         | On-Schedule |
| M1.3            | Design Complete                                                                 | 01/2024         |         | On-Schedule |
| M1.4            | Permitting, Review, Approval (including NEPA & Required Permits)                | 01/2024         |         | On-Schedule |
| M1.5            | Construction Materials Purchased                                                | 01/2024         |         | On-Schedule |
| M1.6            | Construction Materials Delivered                                                | 01/2024         |         | On-Schedule |
| M1.7            | Construction - Installation (Pole, Conductor, (as per applicable chapter type)) | 01/2024         |         | On-Schedule |
| M1.8            | Construction - Installation - Supply, Conductor                                 | 01/2024         |         | On-Schedule |
| M1.9            | Project Complete - Closed Out                                                   | 01/2024         |         | On-Schedule |

| BUILD METRICS (Information about project attributes)                                            |                                                                                                                                                                                                                                         |            |                               |                                       |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------|---------------------------------------|
| Metric, Indicator, Data Unit                                                                    | Type (Indicator Use 200)                                                                                                                                                                                                                | Goal Value | Progress                      |                                       |
|                                                                                                 |                                                                                                                                                                                                                                         |            | Value During Reporting Period | Completion Value for Project Duration |
| Number of distribution poles replaced                                                           | Replacement of damaged and aging wood poles with ductile iron or steel poles along the radial distribution feeder from Perkins Substation through Railroad Valley to improve durability and reduce wildfire and storm-related failures. |            |                               |                                       |
| Number of distribution poles inspected                                                          | Inspection of existing distribution poles identified through a 2023 field safety audit to determine if replacement is needed, including condition, structural integrity, and equipment proximity to wires and high-voltage areas.       |            |                               |                                       |
| Number of distribution poles with other upgrades (specific to "Type" field value were upgraded) | Replacement of pole-mounted hardware and inspection or upgrading distribution poles to improve reliability, enhance performance, and protection of the feeder serving remote and rural communities.                                     |            |                               |                                       |
| Value of distribution lines with other upgrades (specific to "Type" field value were upgraded)  | Distribution line hardening along the Perkins to Railroad Valley Feeder including installation of steel or ductile iron poles and segment between steel modulus steel reinforcement.                                                    |            |                               |                                       |

| RISK MANAGEMENT LOG                                                                  |            |      |                  |                     |
|--------------------------------------------------------------------------------------|------------|------|------------------|---------------------|
| Risk                                                                                 | Likelihood |      | Potential Impact | Mitigation Strategy |
|                                                                                      | Low        | High |                  |                     |
| Planning and regulatory approvals may delay implementation of project.               |            |      |                  |                     |
| Supply chain issues may impact availability of equipment needed for project delays.  |            |      |                  |                     |
| Weather or other factors may impact construction.                                    |            |      |                  |                     |
| Cost escalation may be realized.                                                     |            |      |                  |                     |
| Provide additional explanation of Risk Impacts and Mitigation Strategies (if needed) |            |      |                  |                     |

Distribution Data

| Project Management Plan and Monthly Progress Report                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |
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| Report Number                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |
| Reporting Period: Fiscal/Project Year/Item                                                                                                                                                                        | 2008                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
| Reporting Period's Month/Day                                                                                                                                                                                      | March                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| ODS Grant Agreement Number                                                                                                                                                                                        | DE-CD0000029                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| Project ID Number                                                                                                                                                                                                 | Distrib. Power                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Project Organization or Suborganization                                                                                                                                                                           | DPSO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
| Project Title                                                                                                                                                                                                     | Fire Mitigation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |
| Project Performance Period Start Date (mm/dd/yyyy)                                                                                                                                                                | 12/1/2006                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |
| Project Performance Period End Date (mm/dd/yyyy)                                                                                                                                                                  | 12/31/2011                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
| Project Status/Summary                                                                                                                                                                                            | Noticed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| Project Location (Single Zip Code)                                                                                                                                                                                | 88003                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| Beneficial Community (Single Zip Code)                                                                                                                                                                            | 88004, 88021, 88025, 88027, 88034, 88037                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
| Subaward Business POC                                                                                                                                                                                             | M. Lisa Garcia                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Subaward Business Address                                                                                                                                                                                         | 211 N. Mosca Valley Blvd., PO BOX 382, Chama, NM 88008                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| Subaward Project Manager/Lead (name)                                                                                                                                                                              | Rachael Cade                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| Is this work being performed by a subawardee?                                                                                                                                                                     | yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
| Number of customers (i.e., meters) served by the utility performing the project                                                                                                                                   | 18,285                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| Number of customers (i.e., meters) that are expected to see benefits from the project                                                                                                                             | 2008                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
| <b>Sub-awardee Category of Subawardee:</b><br>Does the subawardee have a business plan? (If so, attach your plan as a subawardee in this project. Do not attach your corporate or local utility approval by ODS.) | * Distribution Provider<br>* Electric Grid Operator<br>* Transmission Owner/Operator                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
| <b>Sub-awardee Category of Work:</b><br>Does the subawardee have a list of assets? (If so, attach your list as a subawardee in this project. Do not attach your utility approval by ODS.)                         | * Fire resistant Technologies and Fire Prevention Systems<br>* Hardening of Power Lines, Facilities, Substations or Other Systems<br>* Protection of Power Lines<br>* Outage warning of Electrical Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| Project Description                                                                                                                                                                                               | Implement a wildfire mitigation and system hardening project in the Warm Springs area of the Mosca Valley to reduce wildfire ignition risk and improve distribution system reliability. The project includes installation and interconnecting of approximately four miles of overhead distribution lines to a more wildfire-risk sensitive, where the line will be installed on single pole poles designed to improve structural durability and fire resistance in areas where installation is not feasible, approximately one mile of distribution line will be underground to eliminate exposure to wildfire, wind, and vegetation encroachment. To improve aging overhead facilities with modern hardening techniques, the project improves public safety, enhance system reliability, and increase customer service in critical water production facilities, conservation lands, and local communities. These upgrades modernize aging overhead facilities and strengthen system resilience to a high wildfire risk environment. |  |
| Project Benefit/Impact                                                                                                                                                                                            | * Preventing Wildfires<br>* Preventing Catastrophic Damages<br>* Reducing Distribution Time<br>* Reducing Aging Infrastructure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Project Benefit Description                                                                                                                                                                                       | The project will prevent initial damage by installing overhead lines out of wildfire prone areas, installing fire resistant facilities from poles, and underground segments that cannot be installed, significantly reducing ignition risk. Reinforcing and underground will strengthen critical distribution systems, reducing the likelihood of cascading outages and avoiding those exposures to wildfire, wind, and vegetation encroachment. By replacing aging overhead facilities with modern hardening techniques, the project improves public safety, enhance system reliability, and increase customer service in critical water production facilities and surrounding communities in the Mosca Valley.                                                                                                                                                                                                                                                                                                                     |  |
| Major Accomplishments During Reporting Period                                                                                                                                                                     | Completed planning process, outlined project timeline and workflow.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
| Planned Work for Next Reporting Period                                                                                                                                                                            | Make contacts with property owners and appropriate agencies to begin right of way acquisition where needed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| Notes of Work                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |

| MILESTONE TABLE |                                                                          |           |            |             |
|-----------------|--------------------------------------------------------------------------|-----------|------------|-------------|
| Milestone       | Milestone Title                                                          | Planned   | Actual     | Status      |
| PM1.1           | Project Start (i.e., Award Contract)                                     | 12/1/2006 | 12/01/2006 | Completed   |
| PM1.2           | Planning Complete                                                        | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.3           | Design Complete                                                          | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.4           | Regulatory Approval Obtained (including NADP & Regional Permits)         | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.5           | Construction - Installation Complete                                     | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.6           | Construction - Installation Complete                                     | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.7           | Construction - Installation Complete (including NADP & Regional Permits) | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.8           | Construction - Installation Complete                                     | 12/1/2006 | 01/12/2007 | In-Progress |
| PM1.9           | Project Complete - Closure Out                                           | 12/1/2006 | 01/12/2007 | In-Progress |

| BUILD NETWORK (Information about project activities)                                        |                                                                                                                                                                                                                  |            |                               |                                       |
|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------|---------------------------------------|
| Activity (Selected from list)                                                               | Type (Information Doc 200)                                                                                                                                                                                       | Goal Value | Progress                      |                                       |
|                                                                                             |                                                                                                                                                                                                                  |            | Value During Reporting Period | Completion Value for Project Duration |
| Wires of new distribution lines reconstructed                                               | Reconstruction of approximately four miles of existing overhead distribution lines replaced by a more wildfire-risk sensitive and installed on double pole poles to improve durability and reduce ignition risk. | 2 miles    | 0                             | 0                                     |
| Wires of distribution lines undergrounded                                                   | Interconnecting of approximately one mile of distribution line that most sensitive wildfire risk-prone areas to reduce exposure to wildfire, wind, and vegetation encroachment.                                  | 1 mile     | 0                             | 0                                     |
| Wires of distribution lines with other upgrades (specific to "Type" field only, see legend) | Distribution line hardening including installation of overhead lines to a more wildfire-risk sensitive and installed on double pole poles to improve durability and reduce ignition risk.                        | 2 miles    | 0                             | 0                                     |
| Number of distribution poles replaced                                                       | Replacement of existing single pole poles with double pole poles along all critical overhead segments to improve structural strength and wildfire resistance.                                                    | 2 miles    | 0                             | 0                                     |
|                                                                                             |                                                                                                                                                                                                                  |            |                               |                                       |
|                                                                                             |                                                                                                                                                                                                                  |            |                               |                                       |
|                                                                                             |                                                                                                                                                                                                                  |            |                               |                                       |

| RISK MANAGEMENT LOG                                                                     |          |          |                                                        |                                                                                               |
|-----------------------------------------------------------------------------------------|----------|----------|--------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Risk                                                                                    | Sub-risk | Severity | Potential Impact                                       | Mitigation Strategy                                                                           |
| Planning and regulatory approvals may delay implementation of project.                  | Medium   | High     | Could delay the project or render it impracticable.    | Start early and employ all available government and agency resources to expedite the process. |
| Design/Install/Construct may impact availability of equipment needed to project design. | Low      | High     | Could delay the project until materials are available. | Start early and employ all available government and agency resources to expedite the process. |
| Construction may impact availability of equipment needed to project design.             | Low      | Low      | Minimal. Access to the local equipment inventory.      | Start early and employ all available government and agency resources to expedite the process. |
| Construction may impact availability of equipment needed to project design.             | Low      | Low      | Minimal. Access to the local equipment inventory.      | Start early and employ all available government and agency resources to expedite the process. |
| Not available/Not an issue?                                                             | Low      | Low      | Minimal. Access to the local equipment inventory.      | Start early and employ all available government and agency resources to expedite the process. |
| Provide additional explanation of Risk Impact and Mitigation Strategies (if needed)     |          |          |                                                        |                                                                                               |

04/18/2008 10:00 AM

| Project Management Plan and Monthly Progress Report                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Report Number                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Reporting Period: Fiscal/Project Year Start                                           | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Reporting Period's Month End                                                          | March                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| CDE Grant Agreement Number 24-CO000029                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Project ID Number                                                                     | 24R-River North Electric Cooperative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Project Organization or Subcontractor                                                 | EMC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Project Title                                                                         | Underground Line Deployment City                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Project Performance Period Start Date (month/year)                                    | 11/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Project Performance Period End Date (month/year)                                      | 11/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Project Start/Entry                                                                   | 7/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Project Location (Single Zip Code)                                                    | 68802                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Beneficial Community (Single Zip Code)                                                | 68801, 68802                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Subaward Business POC                                                                 | Mica Christensen                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Subaward Business Address                                                             | 125 North Main Street, St. Joseph                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Subaward Project Manager/Lead (name)                                                  | Mica Christensen                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Is this work being performed by a subcontractor?                                      | yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Number of customers (i.e., meters) served by the utility performing the project       | 8,260                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Number of customers (i.e., meters) that are expected to see benefits from the project | 816                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Sub-award Category of Subcontractor                                                   | Distribution Provider<br>Electric Grid Operator<br>Transmission Owner/Operator                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Sub-award Category of Utility                                                         | Hardening of Power Lines, Facilities, Substations, or Other Systems<br>Replacement of Old Overhead Conductors & Underground Cables<br>Underpinning of Electrical Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Project Description                                                                   | Replace an aging 34.5 kV overhead distribution line serving the Duck Valley Indian Reservation and Mountain City with underground high-voltage cables. The project includes engineering and route planning, right-of-way and easement acquisition, material procurement, and construction of an underground distribution line along an accessible corridor. Installation includes trenching and laying conduit, placement of underground cables, termination and grounding in accordance with IEEE specifications, and installation and testing of new line segments, including SCRs, and the associated pole work. Following re-energization of the underground line, the existing overhead line will be fully de-energized, removed, and stored, with associated cleanup of poles and hardware. The project is designed to enhance critical load back capacity while eliminating exposure of the distribution line to weather, wind, and severe weather risks. Final as-built documentation will be completed upon project closure. |
| Project Benefits/Tenets                                                               | Preventing Wildfires<br>Preventing Capacity Changes<br>Reducing Restoration Time<br>Reducing Aging Infrastructure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Project Benefits/Description                                                          | The project will prevent major outages by undergrounding critical 34.5 kV distribution line, eliminating overhead exposure and significantly reducing risk from weather, system, and damage, vegetation contact, and severe weather. Replacing aging overhead infrastructure while maintaining back-feed capacity will reduce the likelihood of cascading outages affecting the Duck Valley Indian Reservation, Mountain City, and surrounding communities. Underground facilities are less susceptible to equipment damage, enabling faster restoration, improving long-term system resilience, enhancing public safety, and ensuring reliable service to critical community and infrastructure.                                                                                                                                                                                                                                                                                                                                     |
| Major Accomplishments During Reporting Period                                         | Getting the permit issued.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Planned Work for Next Reporting Period                                                | Work on planning phases to be able to bid to secure contractor to help with easements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Notes of Risks                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

| MILESTONE TABLE |                                                                     |                 |          |             |
|-----------------|---------------------------------------------------------------------|-----------------|----------|-------------|
| Milestone       | Milestone Title                                                     | Completion Date |          | Status      |
|                 |                                                                     | Planned         | Actual   |             |
| PM1-1           | Project Planning - Award Contract                                   | 3/1/2024        | 2/1/2024 | Completed   |
| PM1-2           | Permitting - Commence                                               | 3/1/2024        | 3/1/2024 | In Progress |
| PM1-3           | Design/Construction                                                 | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-4           | Installation/Removal/Observe (including NERT & Response Training)   | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-5           | Customer Material Procurement                                       | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-6           | Construction - Installation/Removal                                 | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-7           | Construction - Installation/Removal (after installation/monitoring) | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-8           | Construction - Installation/Removal (after installation/monitoring) | 3/1/2024        | 3/1/2024 | On Schedule |
| PM1-9           | Project Completion - Change Out                                     | 3/1/2024        | 3/1/2024 | On Schedule |

| BULKY METRICS (Information about project attributes)                                         |                                                                                                                                                                                                 |                          |            |                               |
|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------|-------------------------------|
| Metric                                                                                       | Metric Definition (from BOD)                                                                                                                                                                    | Type (Indicator (0-100)) | Goal Value | Progress                      |
|                                                                                              |                                                                                                                                                                                                 |                          |            | Value During Reporting Period |
| Value of distribution lines undergrounded                                                    | Underground installation of a 34.5 kV distribution line replacing an existing overhead line serving the Duck Valley Indian Reservation and Mountain City, reduce wildfire and weather exposure. | 0-75 miles               | 0          | 0                             |
| Value of distribution lines with other upgrades (specify in "Type" field with value upgrade) | Construction of existing overhead 34.5 kV distribution line to underground high-voltage cable, including termination and grounding in accordance with IEEE specifications.                      | 0-75 miles               | 0          | 0                             |
| Value of new distribution lines                                                              | Installation of new underground 34.5 kV distribution cable along an accessible route to increase reliability and back-feed capacity while replacing aging overhead distribution.                | 0-75 miles               | 0          | 0                             |
| Number of distribution poles replaced                                                        | Removal and retirement of existing overhead distribution poles associated with the replaced 34.5 kV overhead line.                                                                              | 100 poles                | 0          | 0                             |
|                                                                                              |                                                                                                                                                                                                 |                          |            |                               |
|                                                                                              |                                                                                                                                                                                                 |                          |            |                               |
|                                                                                              |                                                                                                                                                                                                 |                          |            |                               |
|                                                                                              |                                                                                                                                                                                                 |                          |            |                               |

| RISK MANAGEMENT LOG                                                            |        |            |          |                                                                  |
|--------------------------------------------------------------------------------|--------|------------|----------|------------------------------------------------------------------|
| Risk                                                                           | Impact | Likelihood | Severity | Mitigation Strategy                                              |
|                                                                                |        |            |          |                                                                  |
| Planning and regulatory approvals may delay implementation of project          | Medium | High       | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction delays may impact availability of equipment during project design | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Weather conditions may impact construction progress                            | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction cost overruns                                                     | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction safety incidents                                                  | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction schedule delays                                                   | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction quality issues                                                    | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction safety incidents                                                  | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction schedule delays                                                   | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |
| Construction quality issues                                                    | Medium | Medium     | Low      | Obtain all necessary permits and approvals as early as possible. |

Provide additional explanation of Risk Impact and Mitigation Strategies (if needed):

distribution lines



| Project Management Plan and Monthly Progress Report                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Report Number                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
| Reporting Period's Fiscal/Fiscal Year Name                                                                                                                                                                            | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| Reporting Period's Month Name                                                                                                                                                                                         | March                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| ODS Grant Agreement Number                                                                                                                                                                                            | DE-00000000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |
| Project ID Number                                                                                                                                                                                                     | Wels Rural Electric Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |
| Project Organization or Subcontractor                                                                                                                                                                                 | WREC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| Project Title                                                                                                                                                                                                         | Wells Migration and Feeder Reliability                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
| Project Performance Period Start Date (mm/dd/yyyy)                                                                                                                                                                    | April 1, 2024 (Fiscal Year) - September 30, 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |
| Project Performance Period End Date (mm/dd/yyyy)                                                                                                                                                                      | 9/30/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| Project Start/Startup                                                                                                                                                                                                 | March                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| Project Location (Single Zip Code)                                                                                                                                                                                    | 68815                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| Beneficial Community (Single Zip Code)                                                                                                                                                                                | 68811, 68815                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Subaward Business POC                                                                                                                                                                                                 | Lyle Mody, lymody@wrec.com, Manager of Finance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| Subaward Business Address                                                                                                                                                                                             | 1401 Kansas Ave. Ste. 1000, Omaha, NE 68102                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |
| Subaward Project Manager (Last Name)                                                                                                                                                                                  | Ryan Brinkley, rbrinkley@wrec.com, Director of System Planning                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| Is this work being performed by a subcontractor?                                                                                                                                                                      | yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| Number of customers (i.e., meters) served by the utility performing the project                                                                                                                                       | 483 meters                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| Number of customers (i.e., meters) that are expected to see benefits from the project                                                                                                                                 | 483 meters                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| <b>BL at-risk Category of Subawards:</b><br>Items that are subject to a contract award that do not meet prior rule in a Subaward in this project. This includes any other categories or that require approval by ODS. | Distribution Feeder                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| <b>BL at-risk Category of Work:</b><br>Activities that are subject to a contract award that do not meet prior rule in a Subaward in this project. This includes any other categories or that require approval by ODS. | Hardening of Power Lines, Facilities, Substations, or Other Systems                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
|                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
| Project Description                                                                                                                                                                                                   | Wels Rural Electric Company will implement a utility migration and feeder hardening project on the Upper Lee 5-phase main distribution line serving the 76-MVA Indian Reservoir and surrounding area. The project will install approximately 2.5 miles of distribution line and replace about 500 aging conductors with modern pole to reduce wildfire ignition risk and improve reliability. Work includes utility change-out, increased conductor spacing, structural spans, and targeted feeder relocation along approximately one mile of the high-risk residential areas. Right-of-way easements, field surveys, and coordination with BLM will support construction activities. SCADA-enabled devices will be installed to enhance system monitoring and control. The project will be completed through phased procurement, construction, and closure activities, including final as-built documentation and updates to engineering records. |  |
| Project Benefit Category                                                                                                                                                                                              | * Feeder Reliability<br>* Feeder Capacity<br>* Feeder Reliability<br>* Feeder Reliability<br>* Feeder Reliability<br>* Feeder Reliability                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| Project Benefit Description                                                                                                                                                                                           | The project will provide critical support to reducing aging distribution infrastructure with technical plans, increasing conductor spacing, reducing tower height, and performing targeted feeder relocation to lower fault frequency and wildfire ignition risk. Rebuilding a critical 25-mile feeder and upgrading SCADA-enabled monitoring and control devices will reduce the potential for cascading outages and enable faster fault identification, isolation, and service restoration. Overall, these upgrades will improve public safety, strengthen system reliability, and enhance operational flexibility for rural and tribal communities served by Wells Rural Electric Company.                                                                                                                                                                                                                                                      |  |
| Major Accomplishments During Reporting Period                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
| Planned Work for Next Reporting Period                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
| Notes of Note                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |

| MILESTONE TABLE |                                                                 |                 |            |             |
|-----------------|-----------------------------------------------------------------|-----------------|------------|-------------|
| Milestone       | Milestone Title                                                 | Completion Date |            | Status      |
|                 |                                                                 | Planned         | Actual     |             |
| M1-1            | Project Start (e.g., Award Contract)                            | 04/01/2024      | 09/01/2024 | Completed   |
| M1-2            | Utility Change                                                  | 04/01/2024      |            | In Progress |
| M1-3            | Design Complete                                                 | 04/01/2024      |            | On Schedule |
| M1-4            | Materials Request (Including BIDD & Request Proposal)           | 04/01/2024      |            | On Schedule |
| M1-5            | Equipment Material Purchase                                     | 04/01/2024      |            | Delayed     |
| M1-6            | Construction Mobilization                                       | 04/01/2024      |            | On Schedule |
| M1-7            | Construction Mobilization (20% Complete (after 100-hour task 1) | 04/01/2024      |            | On Schedule |
| M1-8            | Construction Mobilization (50% Complete)                        | 04/01/2024      |            | On Schedule |
| M1-9            | Project Complete - Utility OK                                   | 04/01/2024      |            | On Schedule |

Distribution Line

| BUILD METRICS (Information about project activities)                                    |                                                                 |                                                                 |                               |                                       |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------|---------------------------------------|
| Metric (System Name, etc.)                                                              | Type (after the first 500)                                      | Goal Value                                                      | Progress                      |                                       |
|                                                                                         |                                                                 |                                                                 | Value During Reporting Period | Cumulative Value for Project Duration |
| Number of distribution poles replaced                                                   | MSI add and new feeder supported by                             | MSI add and new feeder supported by                             | not                           |                                       |
| Number of distribution poles with other upgrades (equity to "Type" Add and new upgrade) | MSI add due to increased conductor spacing and structural spans | MSI add due to increased conductor spacing and structural spans | 12 miles                      |                                       |
| Number of new lines installed                                                           | MSI add due to increased conductor spacing and structural spans | MSI add due to increased conductor spacing and structural spans | + 10 operations annually      |                                       |
| Number of outages (including power supply)                                              | MSI add due to increased conductor spacing and structural spans | MSI add due to increased conductor spacing and structural spans | 45 outages annually           |                                       |
|                                                                                         |                                                                 |                                                                 |                               |                                       |

| RISK MANAGEMENT LOG                                                      |                     |          |                                                                                                                                                                                                               |                                                                                                                                                                                          |
|--------------------------------------------------------------------------|---------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Risk                                                                     | Risk Management Log |          | Mitigation Strategy                                                                                                                                                                                           |                                                                                                                                                                                          |
|                                                                          | Impact              | Severity |                                                                                                                                                                                                               |                                                                                                                                                                                          |
| Feeder and regulatory approvals may delay implementation of project      | High                | Medium   | As soon as possible, submit all necessary permits and approvals to the regulatory agency. If delays are anticipated, submit all necessary permits and approvals to the regulatory agency as soon as possible. | Long-term impact to the project, possibly resulting in construction delays and increased costs. Submit all necessary permits and approvals to the regulatory agency as soon as possible. |
| Utility change may impact availability of equipment and project design   | Low                 | Low      | No impact on currently expected timeline of project.                                                                                                                                                          | As soon as possible, submit all necessary permits and approvals to the regulatory agency as soon as possible.                                                                            |
| Equipment may become unavailable                                         | Low                 | Low      | No impact on currently expected timeline of project.                                                                                                                                                          | As soon as possible, submit all necessary permits and approvals to the regulatory agency as soon as possible.                                                                            |
| Construction may be delayed                                              | Medium              | Medium   | Construction delays may impact the project timeline.                                                                                                                                                          | As soon as possible, submit all necessary permits and approvals to the regulatory agency as soon as possible.                                                                            |
| Construction may be delayed                                              | Medium              | Medium   | Construction delays may impact the project timeline.                                                                                                                                                          | As soon as possible, submit all necessary permits and approvals to the regulatory agency as soon as possible.                                                                            |
| Provide additional information of Risk Management Strategies (if needed) |                     |          |                                                                                                                                                                                                               |                                                                                                                                                                                          |